

# **National Workshop**

**On the Formulation of 2020 AWPB of the National Committee  
for Sub-National Democratic Development**

Phnom Penh, MOI Meeting Room, 05 December 2019

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## **Progress and Challenges in the 2019 NCDD AWPB Implementation**

**Presented by NCDDS**

# **Content**

- I. 2019 NCDD AWPB**
- II. Content of the Report**

# I. 2019 NCDD AWPB

- 2019 AWPB was approved on 08 February 2019 by NCDD
- Formulated based on the 5 IP3-III components of the 10-yr national program (Reform Mang't, Good Governance, HR Mang't & Dev't, Service Delivery and Local Dev't; Fiscal Decentralization)
- Consists of 91 main outputs in which:
  - Priority outputs: 39
  - Support outputs: 52
- Total budget is KHR 2,380 Billion (USD 595 M) in which:
  - Government budget: 2,210 Billion Riels (USD 552 Million)
  - Loans from DPs: 76.4 Billion Riels (USD 19 Million)
  - Grants from DPs 95.1 Billion Riels (USD 24 Million)

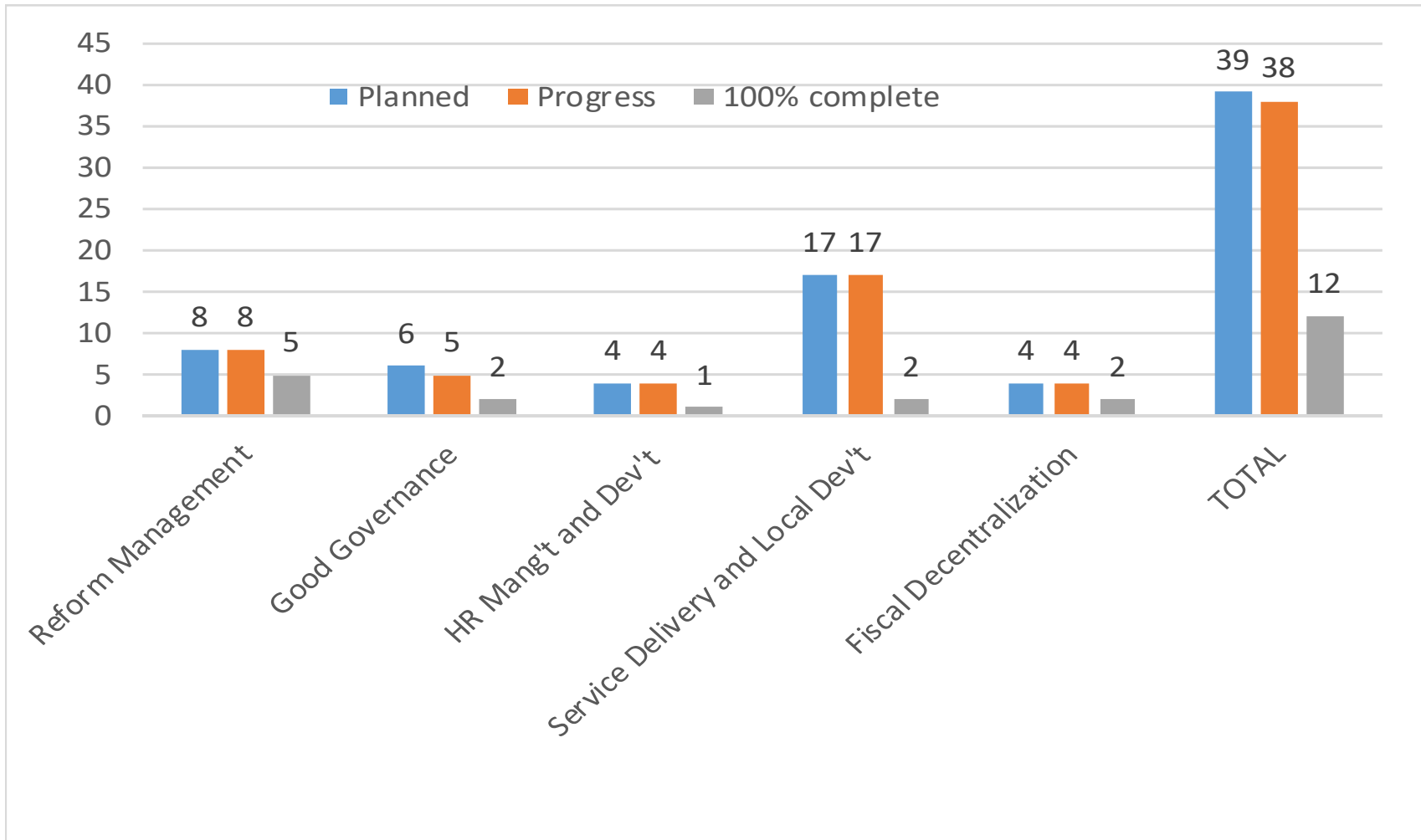
## II. Content of Report

- Covering a 11 month period from January-  
November 2019
- Main content includes:
  1. Progress
  2. Financial status
  3. Challenges and proposed solutions

# 1. Progress

- The progress mainly focuses on the 39 priority outputs only and not include the progress of the support outputs
- 38 priority outputs out of the total 39 priority have been implemented in which:
  - ✓ 12 outputs completed 100% as planned and
  - ✓ 26 outputs have been implementing
- The remaining one output related to review and revision of the strategic plan on SNA inspection.

# 1. Progress (con't)



# 1. Progress (con't)

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## 1. Review and restructure of DMK

### Administrations:

- ✓ Sub-decree on function and structure of District Administration approved
- ✓ Sub-decree on function and structure of Municipality Administration approved
- ✓ Sub-decree on function and structure of Khan Administration approved

# 1. Progress (con't)

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## 2. NCDDS structure reviewed and restructured:

- ✓ A decision on the establishment of PBCRG management committee developed and approved
- ✓ A draft of the decision on the establishment of the program oversight committee developed
- ✓ A draft of the decision on the establishment of the audit and ethics committee



# 1. Progress (con't)

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3. IP3-III core reform initiatives integrated and supported by budgets of ministries, CPs and DMKs:
  - ✓ Ministries, CPs and DMKs planned and used their budgets for implementing the activities related to the D&D reform

# 1. Progress (con't)

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4. Communication initiatives on awareness raising and understanding on D&D reform developed and disseminated through means of media:
- ✓ Information events 269
  - ✓ Information articles 6
  - ✓ Press releases, pictures, videos... 5

# 1. Progress (con't)

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5. M&E strategy and result framework of the program developed and implemented:

- ✓ NCDD M&E Manual approved by NCDD
- ✓ IP3-III result framework approved

# 1. Progress (con't)

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6. ISAF strengthened and expanded into 123 DMKs of 21 CPs:

✓ ISAF operated in 123 DMKs with support of NCDDS and the 21 target CPs

- CS administration 1,078
- Primary school 5,107
- Health center 822

# 1. Progress (con't)

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## 7. Complaint handling mechanisms at SNAs put in place and operated:

- ✓ DOs established and operated in 25 CPs
- ✓ 32 new Ombudsman Offices (DOs) put in place and operated in 32 DMKs
- ✓ 5 training conducted for 188 participants
- ✓ The DOs received a total of 501 complaints:
  - 223 complaints are within DO capacity (201 complaints coordinated and addressed)
  - 278 are outside DO capacity.

# 1. Progress (con't)

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8. NASLA completed 2 CD training as planned:
  - ✓ Training on women in leadership for 60 DMK female governors and deputies
  - ✓ Training on basic skill for 30 DMK staff

# 1. Progress (con't)

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## 9. Transfer of functions to SNAs:

- ✓ Transfer of function in Health Sector to CPs (Management function of Health Dept., District Health Operational Office, health service delivery at CP and DMK Health Referral Hospitals, Health Centers and Health Posts)
- ✓ Transfer of functions in other sectors to DMKs (18 sectors, 55 functions)

# 1. Progress (con't)

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10. OWSOs strengthened and expanded into 115:
  - ✓ Put in operation in 31 districts
  - ✓ 32 new OWSOs identified
  - ✓ 10 training conducted for 1,800 participants
  - ✓ 934,849 services provided with revenues of USD 4.2 Million (DMKs)
  - ✓ 452,974 services provided with revenues of USD 10 Million (CPs)



# 1. Progress (con't)

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## 11. Review and revision on CS Fund

focusing on development expenditure:

- ✓ A sub-decree on the increase of CS Fund for local development expenditure for 4 year period from 2020-2023 approved on 21 August 2019
- ✓ Tax revenue sharing from CPs to CSs (increased from 1% in 2019 to 4% in 2020 and increased 0.5% every year until 2024).

# 1. Progress (con't)

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12. SNIF fund allocated to support SNA projects:

- ✓ 15 target districts selected for receiving SNIF financed by RGC with a total budget of USD 1.48 Million.

## 2. Financial Status

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- This financial report covers planned budgets of NCDDS, Ministries, Institutions and SNAs that have signed their Joint Decisions and agreements with NCDD (table 1)
- Budgets of stand alone projects under NCDDS management (table 2), and
- Excluding fiscal transfer to SNAs

# 2. Financial Status

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**Table 1 ( in Million Riels)**

<b>Institution</b>	<b>Budget</b>	<b>Expenditure</b>	<b>Balance</b>
NCDDS	9.500	3.913	<b>5.587</b>
Ministries	4.049	1.018	<b>3.032</b>
SNAs	19.045	1.668	<b>17.377</b>
<b>TOTAL</b>	<b>32.595</b>	<b>6.598</b>	<b>25.996</b>

## 2. Financial Status (con't)

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**Table 2 (In Million Riels)**

<b>Institution</b>	<b>Budget</b>	<b>Expenditure</b>	<b>Balance</b>
Transfer to SNAs	79.890	23.612	56.278
Core reform	51.107	20.304	30.803
<b>TOTAL</b>	<b>130.997</b>	<b>43.916</b>	<b>87.081</b>

# 3. Challenges and Proposed Solutions

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Challenges	Proposed Solutions
<ul style="list-style-type: none"><li>• Delay in the formulation and implementation of the Joint Decision between NCDD and Implementing Agencies (IAs) for implementing 2019 NCDD AWPB has caused delay in the implementation of activities</li></ul>	<ul style="list-style-type: none"><li>• Strengthen and speed up the formulation and approval of the Joint Decision in early period of the year</li></ul>
<ul style="list-style-type: none"><li>• Delay in the establishment and poor performance of some Steering Committee on D&amp;D Reform at ministries and SNAs (SCDD) have caused some issues in reform management in their institution</li></ul>	<ul style="list-style-type: none"><li>• Strengthen the functioning of the SCDD at the Ministries and SNAs</li></ul>

### 3. Challenges and Proposed Solutions (con't)

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Challenges	Proposed Solutions
<ul style="list-style-type: none"><li>Trust Fund Mechanism for ISAF implementation has not been concluded and established. Yet, lack of fund for implementing the ISAF activities at DMKs.</li></ul>	<ul style="list-style-type: none"><li>Continue cooperating and coordinating with WB who manages the Trust Fund and with relevant DPs in order that this budget from this Trust Fund can be made available as soon as possible</li></ul>
<ul style="list-style-type: none"><li>Delay in reaching consensus on the list of sectoral functions that should be transferred to DMKs and preparations for implementing the sub-decree on DMK structure</li></ul>	<ul style="list-style-type: none"><li>Continue cooperating and coordinating with relevant ministries in formulating and implementing regulations related to the transfer of functions and establishment of new DMK structures</li></ul>

**Thank You!**